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## COVID-19 Hub

# Intro to Telemedicine 101 The New Normal for Outpatient Cardiology

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Massachusetts General Hospital

Associate Professor, Harvard Medical School

# Session Plan

- Introduction
- Telemedicine Terminology
- Overview of Technology in Telemedicine
- Telemedicine Tenets : Traversing its Tumultuous Tentacles
- Will this work?
- Yes, let me explain
- Not so difficult, feels familiar
- Agility is key: We are here to help

# Why Telemedicine?

Keep clinicians and patients safe from exposure

Ensures a continued workforce in the face of quarantines

Avoid healthcare standstill: continue to provide routine care

Mitigate financial losses

Up to 75% of outpatient volume in COVID rich areas will be virtual over the next year.

# The Outpatient Toolbox

- In-person visits
- Virtual Synchronous Visits
- Asynchronous communication
- Electronic Consultation
- Remote Monitoring
- Digital Tracking
- Wearables
- Data

**Source:** American Hospital Association, January 2015 *Trend Watch*,  
The Promise of Telehealth For Hospitals, Health Systems, and Their  
Communities

# Telemedicine Improves Access and Quality

## Provider

- Reduce No-Shows
- Improve adherence
- Increase clinic capacity
- Physician flexibility
- Expanded clinic hours
- Multi-disciplinary care
- *Engagement*

## Patient

- Increase convenience
- Improve education
- Incorporate family
- Contribute to community
- Decreased cost/time
- Improved access to care
- *Respect*

# Types of Virtual Visits in Telemedicine

- Phone
- Stand alone video
- Integrated EMR based Video

# Virtual Visit Patient Requirements

Patients can use a smartphone, tablet, laptop or desktop computer (with camera)

May require download of virtual visit system

May require enrollment in patient portal



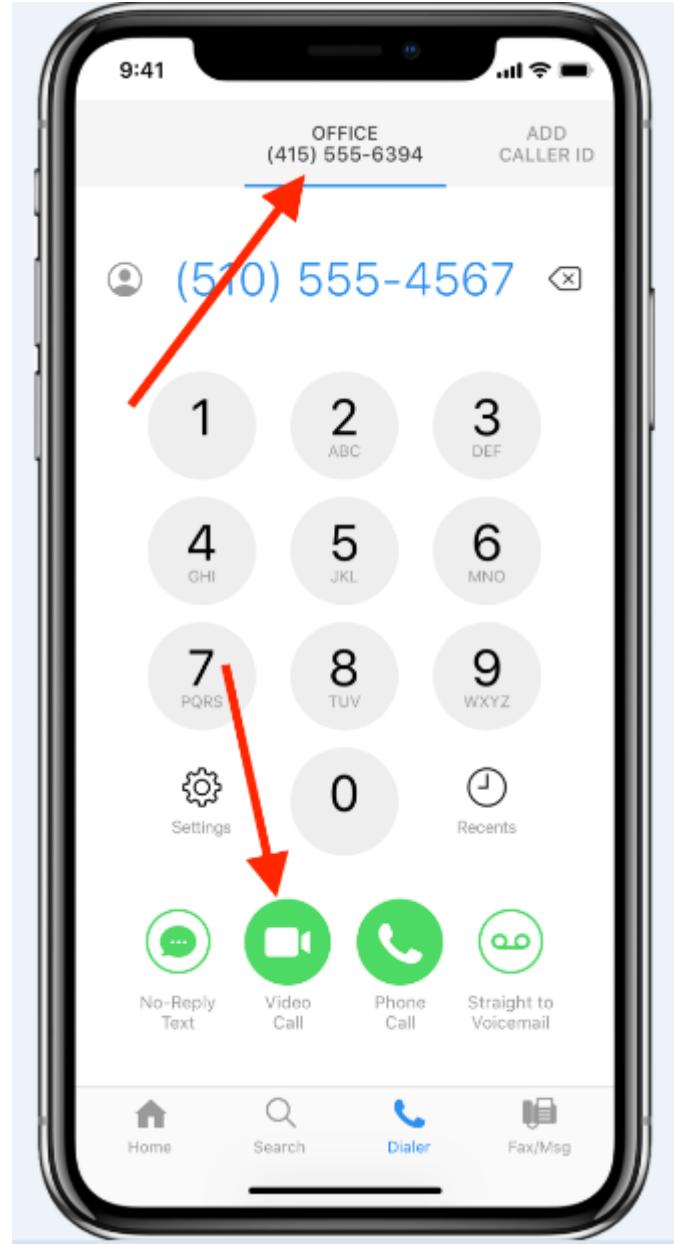
# Virtual Visit Clinician Requirements

- A smartphone, laptop, tablet or desktop computer (with camera)
- A video conferencing system
  - EMR integrated HIPAA-compliant conferencing system
  - Stand-alone HIPAA-compliant system\*



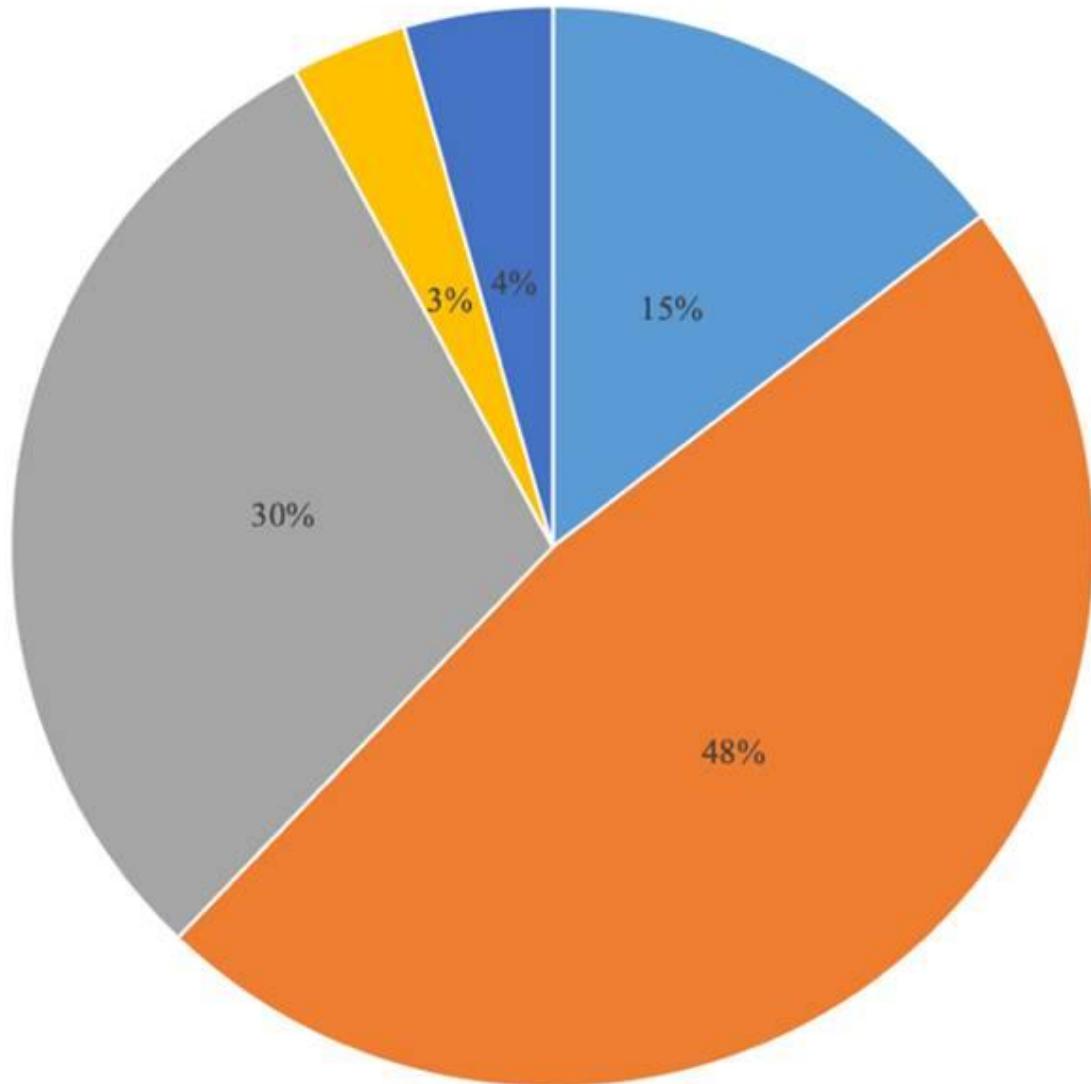
MASSACHUSETTS  
GENERAL HOSPITAL

CORRIGAN MINEHAN  
HEART CENTER



Option for no-cost Telemedicine  
Phone  
or  
Video Visits  
(mobile application and desktop)

# Use Cases for Telemedicine Abound



- Follow up for Symptom Management
- Review of Data
- Routine Follow Up
- Pre-operative Planning
- Post-operative Follow up

## Chronic Disease Care

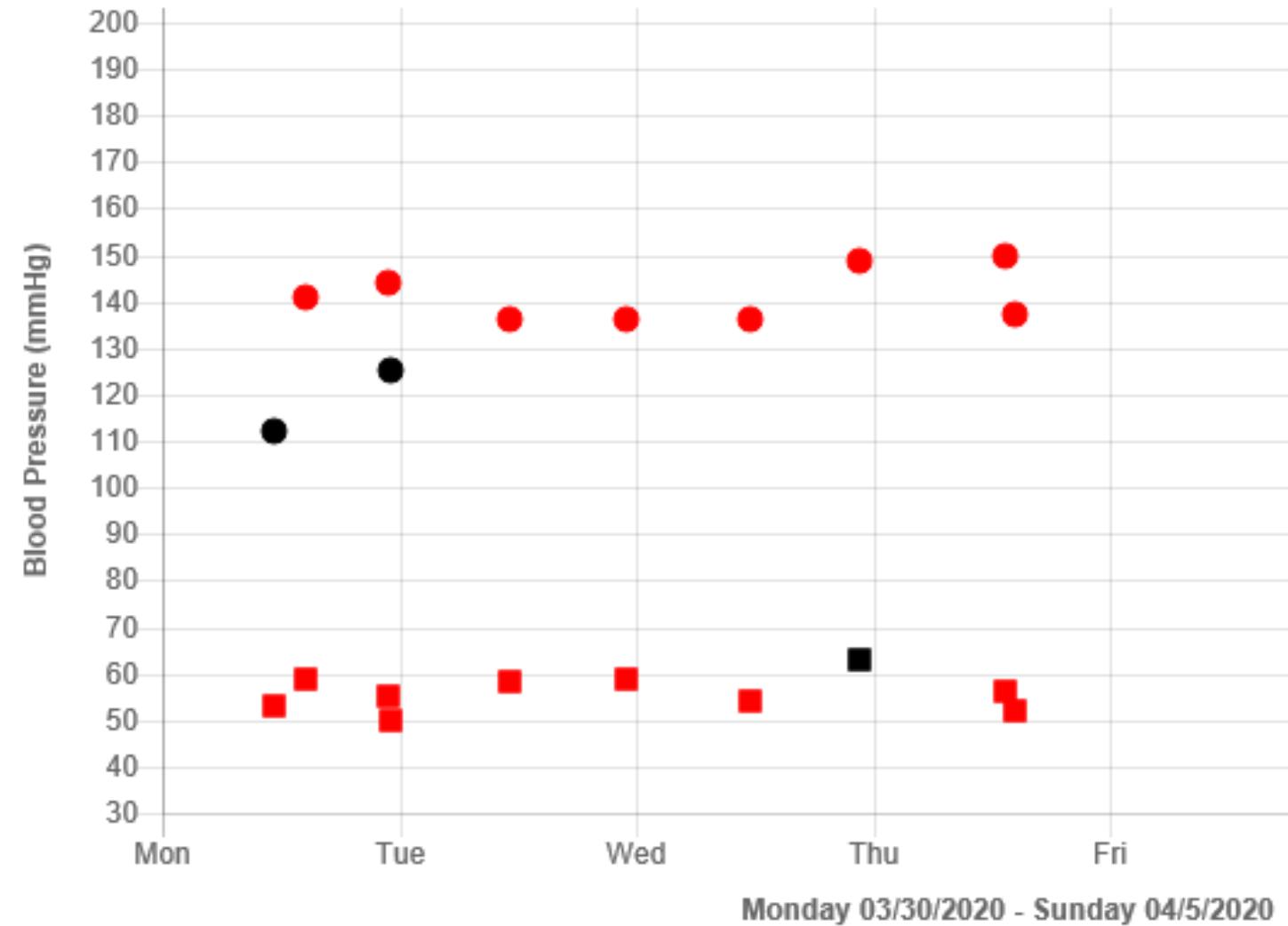
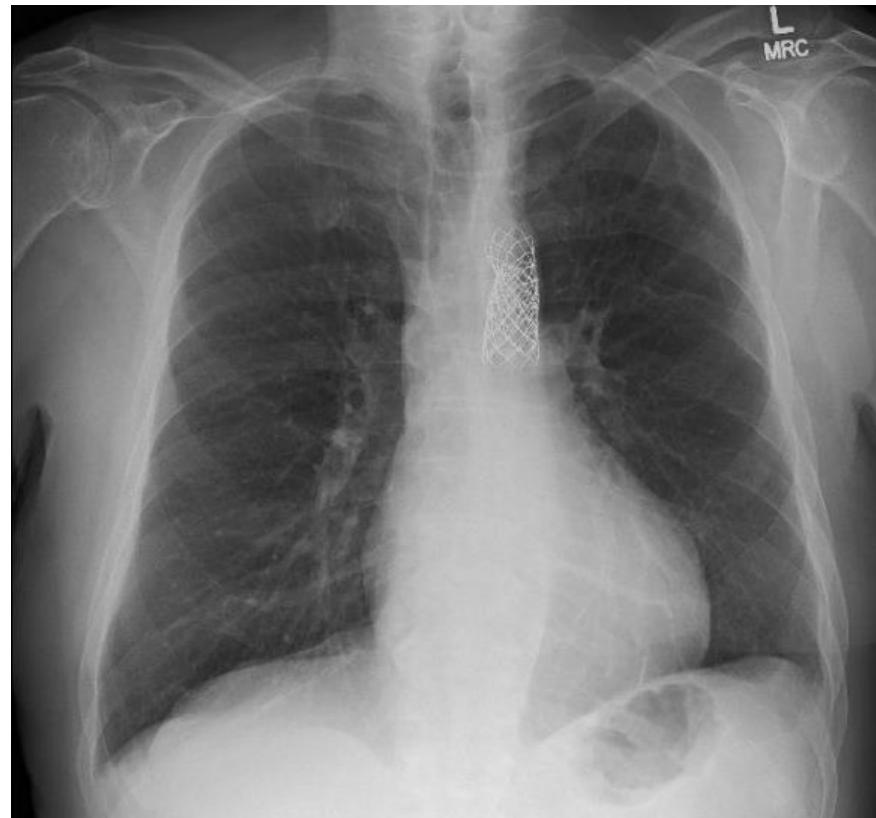
- Lifestyle education
- Vital digital tracking
- Early symptom detection
- Cardiac Rehabilitation

# A 40 yo male needs his 3<sup>rd</sup> Valve Replacement

- Pulmonic valve disease needing reoperation
- Goal is to hold his hand and tell him
- Patient response is surprising

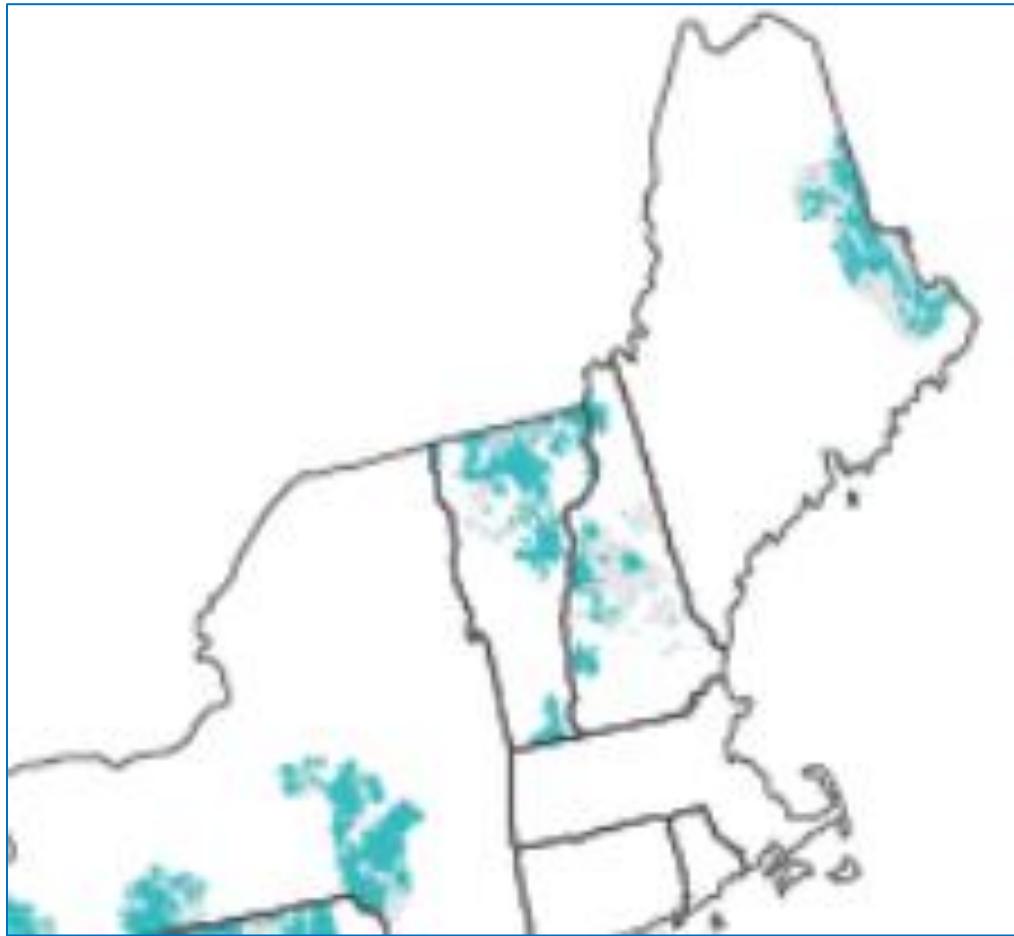


# Complex virtual care is possible for all



Monday 03/30/2020 - Sunday 04/5/2020

# Improve Access to Care



# Common Concerns

Physical Exam

Vital Signs

Technical Issues

Special Populations



# 3 Major Technology Pitfalls

- The internet has high volume: grabbing an address from a frozen browser and opening and pasting it into a new browser often works.
- Make sure your video and sound is on, remind your patient of the same
- Allow pop-ups, often needed in televisit scenarios

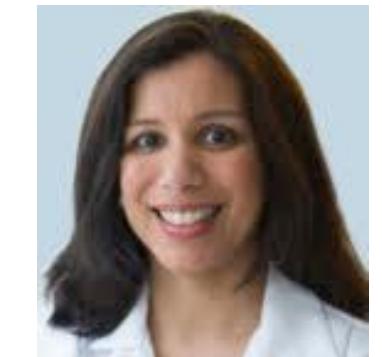
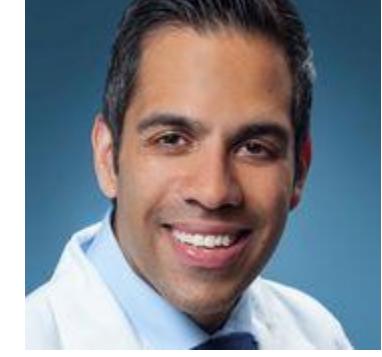
# Regulatory Considerations

- Rapidly changing, helps to have assigned individuals reviewing governmental and private insurer policies
- Out-of-state provision now available
- Telephone may fade: aim for video for the long-run
- Digital add-ons will need to be studied for approval



# Telemedicine Takeaways

- Technology and Workflows will evolve
  - agility is essential
- Recording and publishing process and outcomes is key
  - improve quality and inform payor policies
- Evolution of medicine to ensure high-quality, safe care
  - partnership between clinicians and patients





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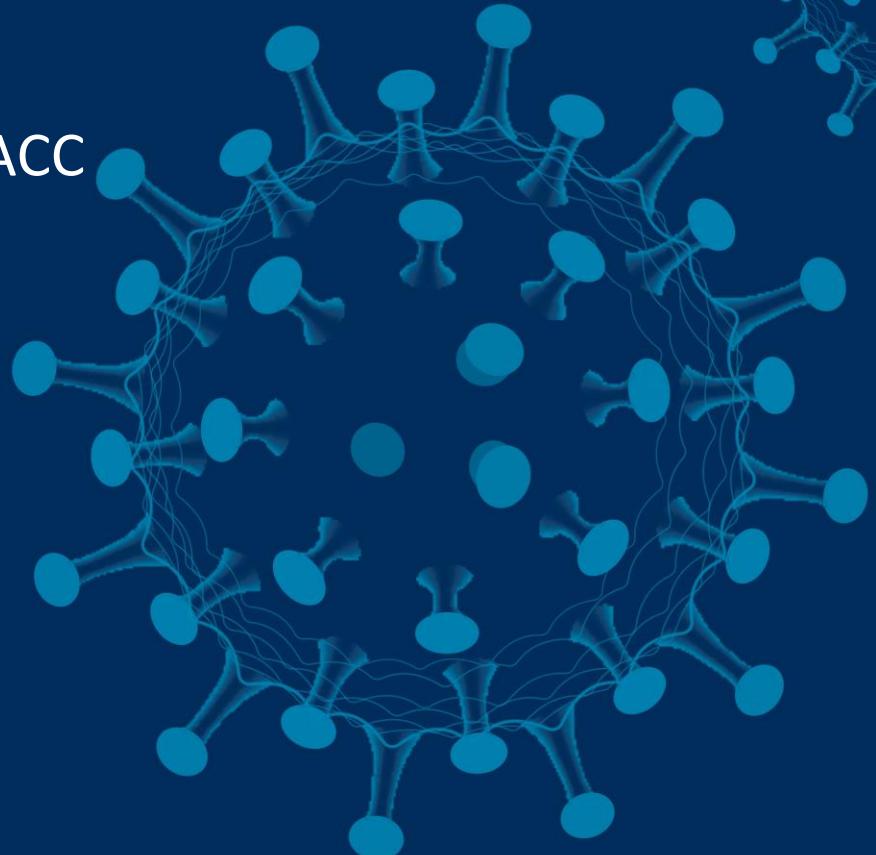
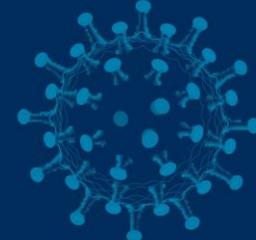
# *Telemedicine Terminology*

Deborah Croy DNP, ANP-BC, AGPCNP-BC, CLS, FNLA, AACC

Bland County Medical Clinic

Bastian, Virginia

[drdebcroynp@twitter.com](mailto:drdebcroynp@twitter.com)



# Bastian, Virginia



<https://www.google.com/maps/place/Bastian,+VA+24314/@37.1465026,-81.1866499,8612m/data=!3m2!1e3!4b1!4m5!3m4!1s0x884e17ef204a2cc7:0xeb71e8a2da9b37f8!8m2!3d37.1520432!4d-81.1500648>

# Telehealth

“The Health Resources Services Administration defines telehealth as the use of **electronic information and telecommunications technologies to support long-distance clinical health care, patient and professional health-related education, public health and health administration.**

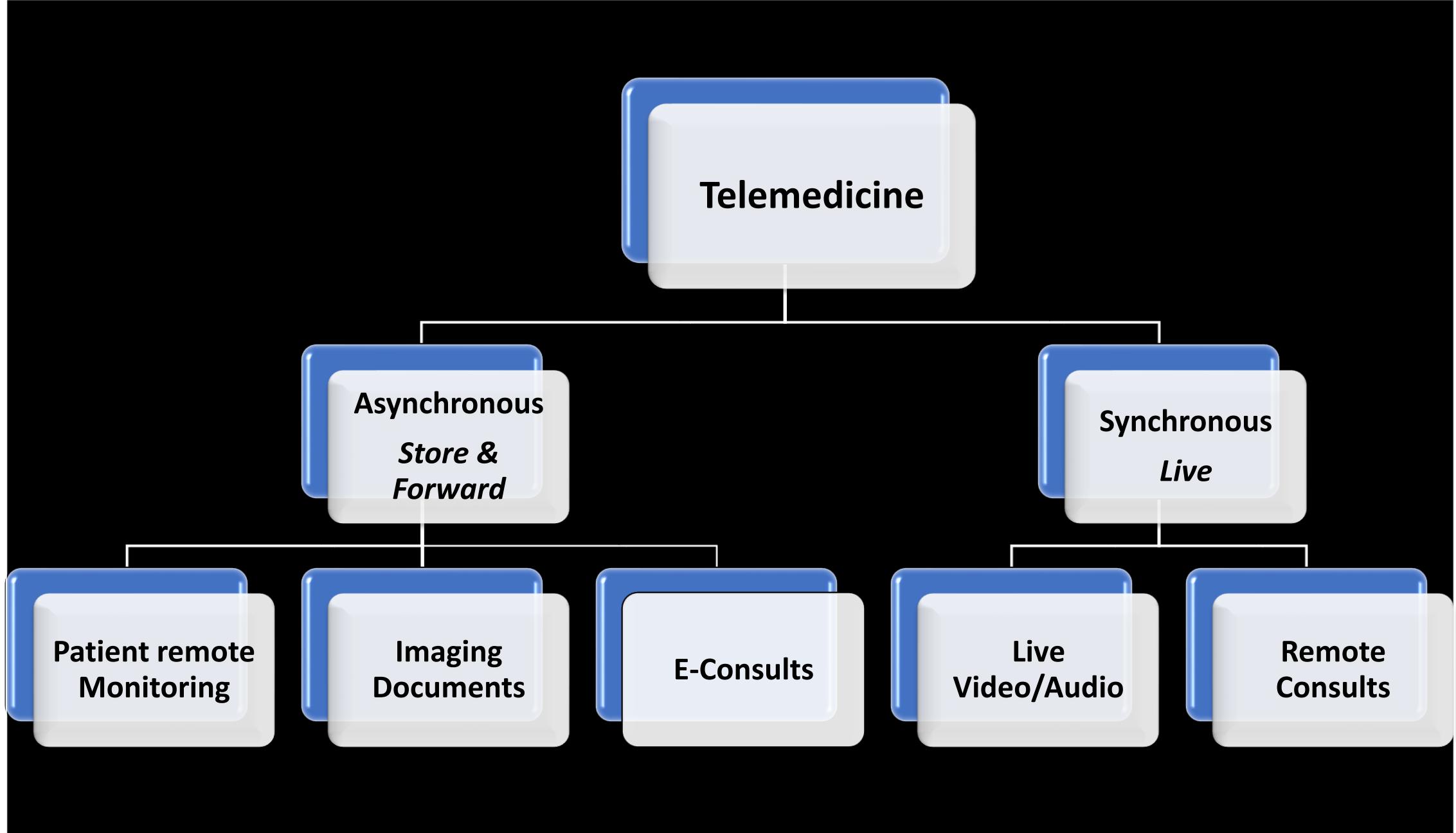
Technologies include videoconferencing, the internet, store-and-forward imaging, streaming media, and terrestrial and wireless communications”

<https://www.healthit.gov/faq/what-telehealth-how-telehealth-different-telemedicine>

# Telemedicine

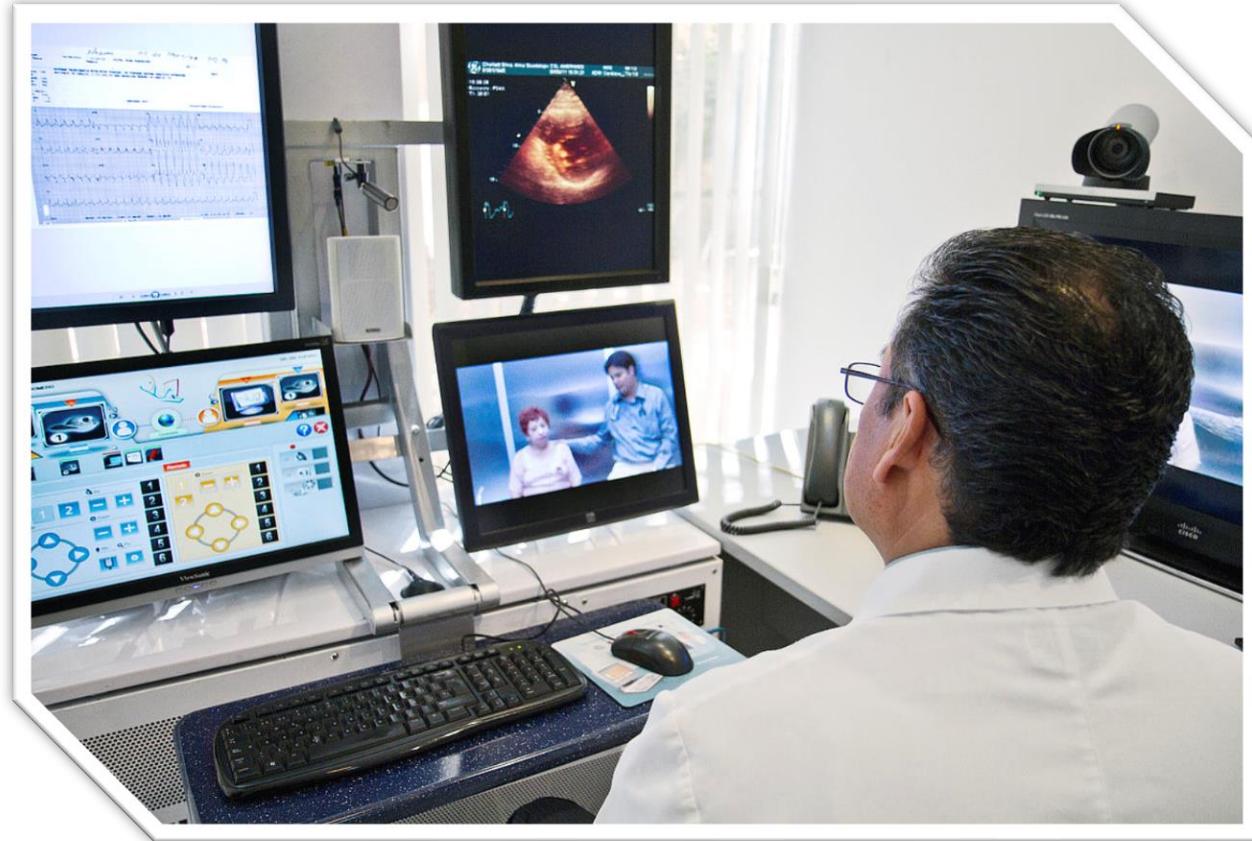
“The delivery of health care services, where distance is a critical factor, by all health care professionals using information and communication **technologies for the exchange of valid information for diagnosis, treatment and prevention of disease and injuries, research and evaluation,** and for the continuing education of health care providers, all in the interests of advancing the health of individuals and their communities”

- A health telematics policy in support of WHO’s Health-For-All strategy for global health development: report of the WHO group consultation on health telematics, 11–16 December, Geneva, 1997. Geneva, World Health Organization, 1998.



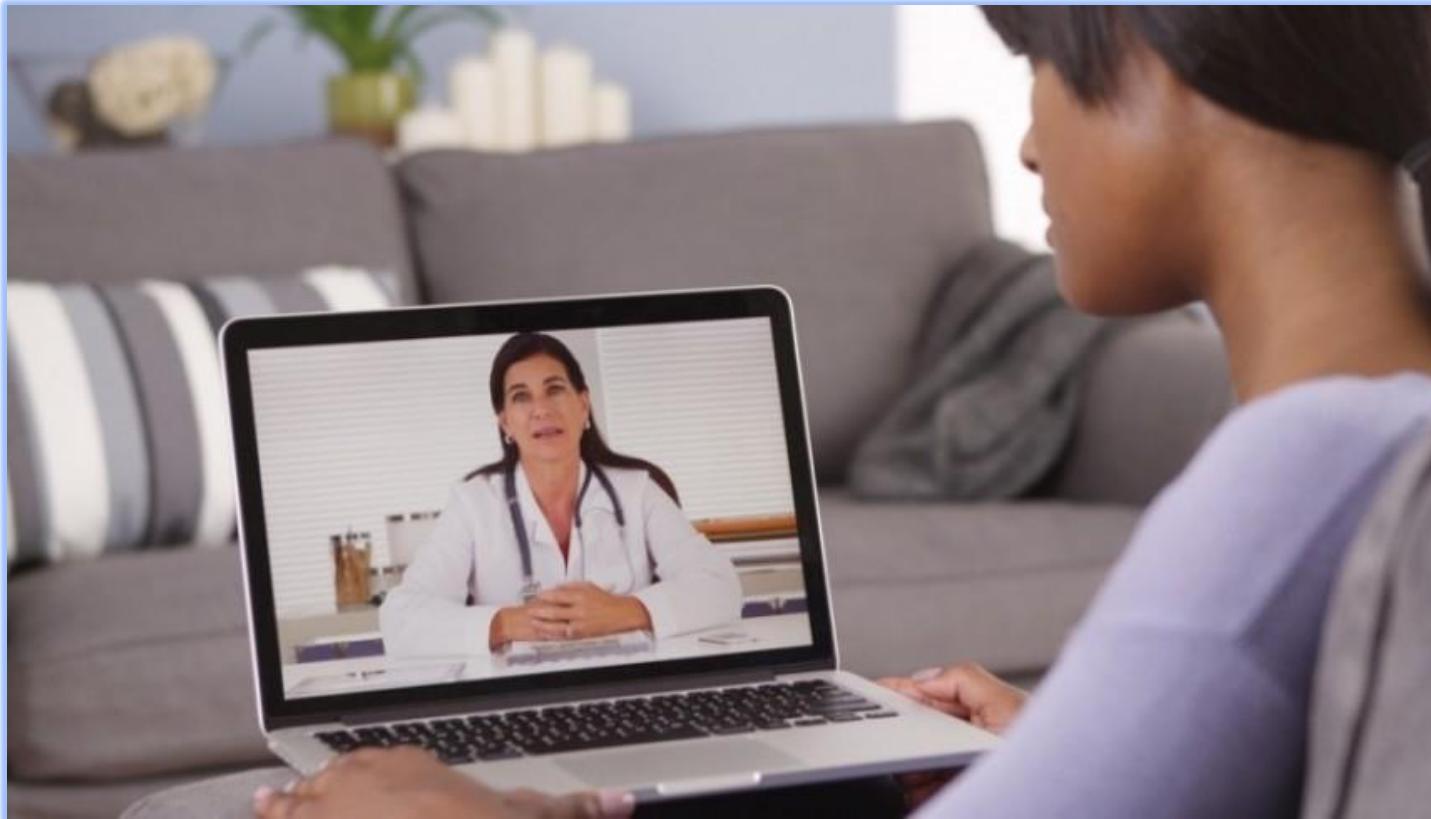
# Distant Site

Site at which the physician or other licensed practitioner delivering the service is located at the time the service is provided via telecommunications system



<https://www.cms.gov/Outreach-and-Education/Medicare-Learning-Network-MLN/MLNProducts/Downloads/TelehealthSrvcsfctsht.pdf>

# Originating Site:



Location of the patient at the time the service being furnished via a telecommunications system occurs.

<https://www.cms.gov/Outreach-and-Education/Medicare-Learning-Network-MLN/MLNProducts/Downloads/TelehealthSrvcsfctsht.pdf>



[https://thesource.americantelemed.org  
/resources/telemedicine-glossary](https://thesource.americantelemed.org/resources/telemedicine-glossary)

# Broadband

Communication capable of carrying different types of data on separate channels permitting a large number of messages to be transmitted simultaneously



**Encryption: A system of encoding electronic data provides security in protecting confidential information.**



<https://thesource.americantelemed.org/resources/telemedicine-glossary>

# M-Health

Mobile devices used for health services and treatment



MOBILE  
PHONES



TABLETS



SMART  
WATCHES



FITNESS  
TRACKERS



GLUCOMETERS



WEARABLE  
DEVICES



APPLICATIONS



# Peripheral Devices



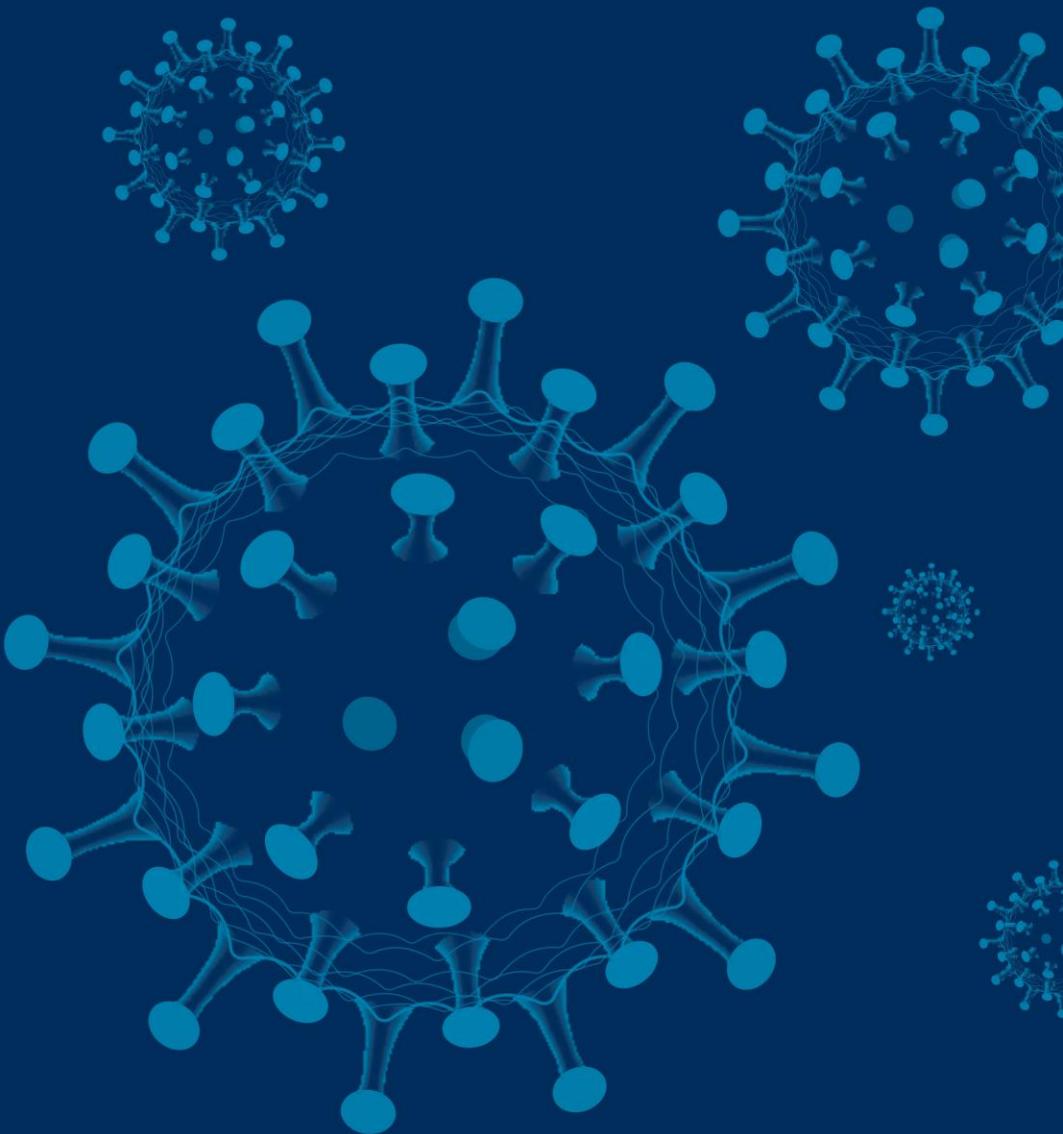


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# Overview of Technology in Telemedicine

S. Elissa Altin, MD, FACC  
Yale University  
VHA Connecticut



# Learning Objectives

- Identify different technology platforms for telemedicine and examples of which platforms work for different patient encounters
- Explore telemedicine peripherals for remote patient assessment
- Identify pitfalls

# Telehealth Technology Platforms

## Patient-to-provider



Virtual visits



Wearables



Secure messaging

## Telehealth modalities

**Real-time video  
virtual visits**

**Remote patient  
monitoring**

**Asynchronous store-and-  
forward**

## Provider-to-provider



E-consults



Implantables



Second opinion consults

Source: Service Line Strategy  
Advisor research and analysis.

# Telehealth Delivery Mechanisms and Examples

- Networked Programs
  - Link tertiary care centers to outlying clinics
- Point-to-Point Connections
  - Telestroke, tele-ICU, radiology,
  - mental health



# Telehealth Delivery Mechanisms and Examples

- Primary or Specialty Care to Home
  - Home-based rehab, vital sign monitoring
- Home to Monitoring Center
  - Implantables, monitoring devices
- eHealth Consumer Services
  - Education/outreach, epidemic tracking, glucometers



# Specialties Leading Way in Telehealth



Certain specialties are leading the way partly because technology can address the needs they have to take care of their patients remotely!

# Where is the technology now?

Technology feature	Function	Example use
<ul style="list-style-type: none"><li>• Camera</li><li>• Video</li><li>• Bluetooth peripherals</li></ul>	<ul style="list-style-type: none"><li>• Image capture</li><li>• Audio-visual conferencing</li><li>• Manual biometric data collection</li></ul>	<ul style="list-style-type: none"><li>• Teledermatology store-and-forward</li><li>• Primary and urgent care virtual visits</li><li>• Monitoring CHF and COPD patients</li></ul>
<ul style="list-style-type: none"><li>• Smartphone, wearable-based sensors</li><li>• Ingestible sensors</li></ul>	<ul style="list-style-type: none"><li>• Manual and automatic biometric data collection</li><li>• Automatic biometric data collection</li></ul>	<ul style="list-style-type: none"><li>• Monitoring heart rate, steps, food intake, etc.</li><li>• Digestible pill for tracking medication adherence</li></ul>
<ul style="list-style-type: none"><li>• Artificial intelligence and machine learning</li><li>• Virtual and augmented reality</li></ul>	<ul style="list-style-type: none"><li>• Diagnosis and treatment recommendations</li><li>• Simulated therapy</li></ul>	<ul style="list-style-type: none"><li>• Imaging interpretations</li><li>• Chat bot for mental health</li><li>• Provider training</li><li>• Tele-rehabilitation</li></ul>

Source: Service Line Strategy Advisor research and analysis.

# Learning Objectives

- Identify different technology platforms for telemedicine and examples of which platforms work for different patient encounters
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- Identify pitfalls

# Peripherals



All rely on established telehealth peripherals of video and store-and-forward technology



Technology feature	Function	Example use
<ul style="list-style-type: none"><li>• Camera</li><li>• Video</li><li>• Bluetooth peripherals</li></ul>	<ul style="list-style-type: none"><li>• Image capture</li><li>• Audio-visual conferencing</li><li>• Manual biometric data collection</li></ul>	<ul style="list-style-type: none"><li>• Teledermatology store-and-forward</li><li>• Primary and urgent care virtual visits</li><li>• Monitoring CHF and COPD patients</li></ul>

# What peripherals do cardiologists need in the remote care of patients?

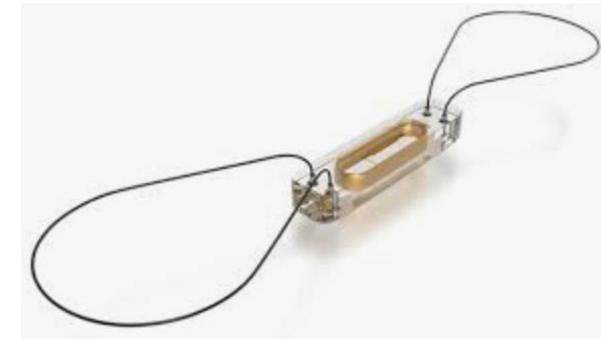
	Technology feature	Function	Example use
Established	<ul style="list-style-type: none"><li>• Camera</li><li>• Video</li><li>• Bluetooth peripherals</li></ul>	<ul style="list-style-type: none"><li>• Image capture</li><li>• Audio-visual conferencing</li><li>• Manual biometric data collection</li></ul>	<ul style="list-style-type: none"><li>• Teledermatology store-and-forward</li><li>• Primary and urgent care virtual visits</li><li>• Monitoring CHF and COPD patients</li></ul>
Emerging	<ul style="list-style-type: none"><li>• Smartphone, wearable-based sensors</li><li>• Ingestible sensors</li></ul>	<ul style="list-style-type: none"><li>• Manual and automatic biometric data collection</li><li>• Automatic biometric data collection</li></ul>	<ul style="list-style-type: none"><li>• Monitoring heart rate, steps, food intake, etc.</li><li>• Digestible pill for tracking medication adherence</li></ul>
Experimental	<ul style="list-style-type: none"><li>• Artificial intelligence and machine learning</li><li>• Virtual and augmented reality</li></ul>	<ul style="list-style-type: none"><li>• Diagnosis and treatment recommendations</li><li>• Simulated therapy</li></ul>	<ul style="list-style-type: none"><li>• Imaging interpretations</li><li>• Chat bot for mental health</li><li>• Provider training</li><li>• Tele-rehabilitation</li></ul>

Source: Service Line Strategy Advisor research and analysis.

# Cardiology Peripherals: Exam and Assessment



# Adjunctive Data



# Remote Treatments



# Learning Objectives

- Identify different technology platforms for telemedicine and examples of which platforms work for different patient encounters
- Explore telemedicine peripherals for remote patient assessment
- Identify pitfalls

# Patient Barriers – Technology should be seamless



# Data Fragmentation

- Video-visit platforms have their own EHR that may or may not communicate with existing health records – **EMR INTEROPERABILITY**
- Need to merge **ACCESS** with **CONTINUITY**



# Conclusions

- Telehealth platform should suit the population served whether is patient-provider or provider-provider
- Peripherals are the key to telehealth for cardiology providers
- Ultimately, technology should be frictionless for patients and providers

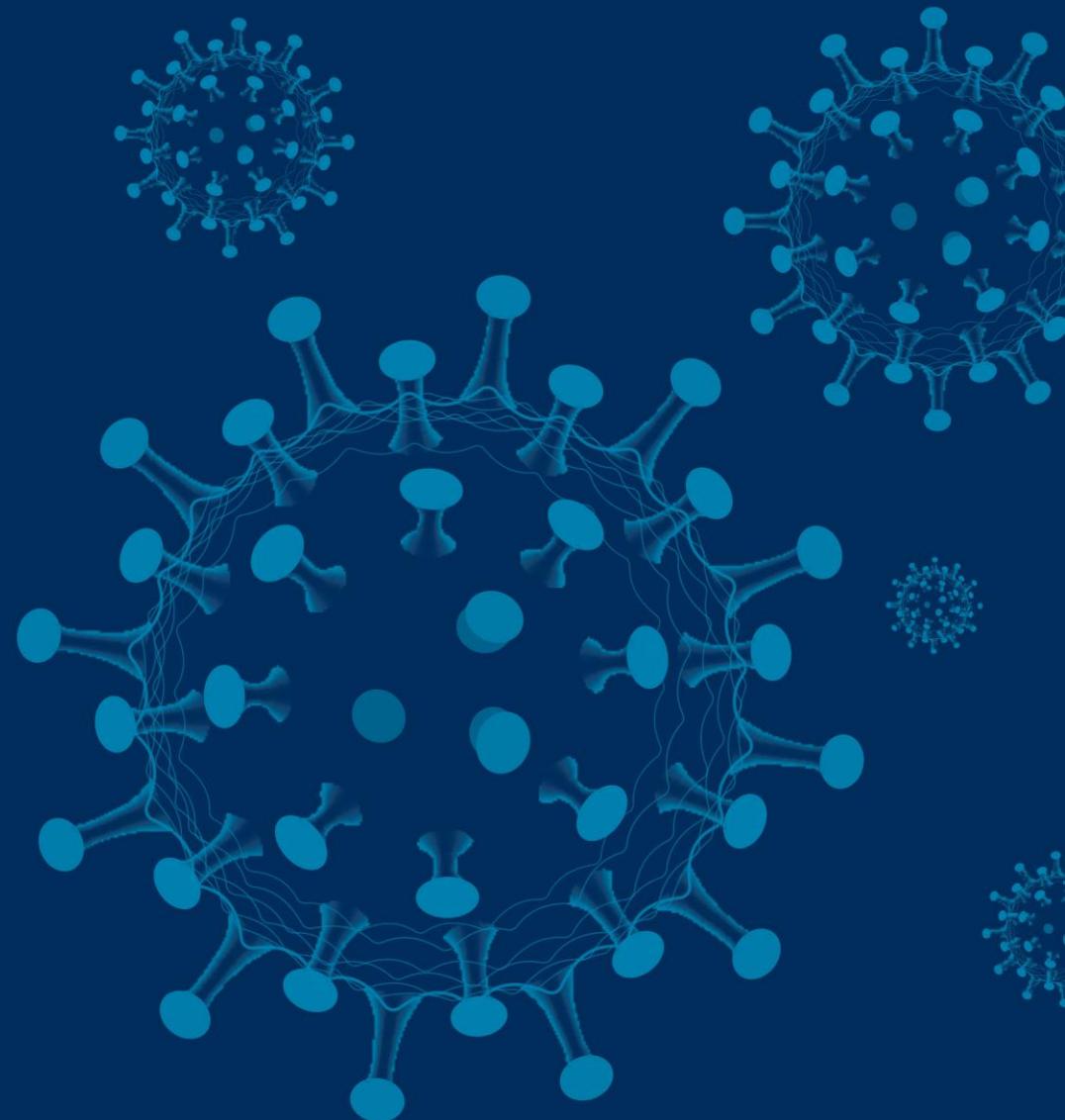


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# Telemedicine Tenets : Traversing its Tumultuous Tentacles

Debbi Lindgren-Clendenen RN, MN, GNP-BC, AGPCNP-BC, APNP, APRN,  
CNP



# Disclosure:

Debbi Lindgren-Clendenen (Deb LC) is NOT an attorney, coder, biller, compliance or credentialing officer...



# Objective:

- **At the end of this presentation, the cardiology attendee will be able to:**
- Define and differentiate tenets integral to an initial / evolving successful telehealth program environment

Determine your needs – “Who, What, Where, When, and Why”

- **Who**
  - Providers (Team)
  - Patients
- **What services/equipment**
  - Supplementary vs replacement
  - New/expansion
  - **HIPAA compliant**—  
platforms/peripherals
- **Where (Providers) (Patients)**
  - Dedicated Space
  - Portable
- **When**
  - Visit frequency
- **Why**
  - Rationale for offering  
telehealth/telemedicine services

# Determine your “telehealth picture/plan”

- Contracting
  - Physician-owned
  - Joint venture
  - Subcontract
- Credentialing
  - Extension of provider’s relationship
  - Telehealth



**Partner with legal/compliance**

# Tenets: Regulations

- **Tenets**
  - Regulations
    - Federal
    - State

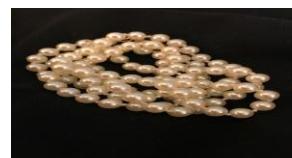
Regulations	Pre-COVID	COVID (Now)	Post COVID
Federal	42 CFR 410.78 (etc)	CARES Act 1135 Waiver	?
State	Telemedicine Medicaid	Emergency Acts specific to state	?



Designate “expert” on regulations (provider)

# Tenets: Licensing

- Licensing
  - Single State
  - Interstate
    - Physicians
      - IMLC – Interstate Medical Licensure Compact
    - NPs
      - No APRN Compact yet
    - PAs
      - Interstate Compact



**Know your state's and surrounding region's licensing requirements for telehealth**

# Tenets: Reimbursement

- Payers
  - CMS (Federal)
    - Geographic limitations
  - State (Medicaid)
    - Visit Frequency
  - Commercial / Private Payers
    - “Telehealth Entity” contracts



**Identify CMS “expert” within your practice/region and partner**

# Chart – CMS and Telehealth\*

Item	Pre Covid	COVID	Post Covid
Telehealth services	... interactive audio and video telecommunication system that permits real-time communication between provider at the distant site, and the beneficiary at the originating site.	Expanded to include telephone, virtual	?
Patients Location	Originating Site, must be in a county outside of a Metropolitan Statistical Area (MSA) or a rural Health Professional Shortage Area (HPSA) in a rural census tract.	Waived MSA, HPSA, Beneficiary's home is now included	?
Authorized originating sites	<p>Physician and practitioner offices, hospitals, critical access hospitals (CAH ) rural health clinics,</p> <p>federally qualified health centers, hospital-based or CAH-based renal dialysis centers (including satellite), skilled nursing facilities (SNF), community mental health centers (CMHC), renal dialysis facilities,</p> <p>homes of beneficiaries with end-stage renal disease (ESRD) getting home dialysis, mobile stroke unit</p>	ED, inpatient services expansion, etc	?

# Chart – CMS and Telehealth (cont)

Item	Pre Covid	COVID	Post Covid
Distant Site Practitioners	<p>Physicians, nurse practitioners, physician assistants, nurse midwives, clinical nurse specialist, certified registered nurse anesthetist, clinical psychologist and clinical social workers, registered dietitian or nutrition professional</p>	<p>Includes physical therapists, occupational therapists, speech pathologists</p>	?
Remote evaluation of patient video/images	Limited to established patients only	Available to both new and established patients	?
E visits	noncovered	<p>Licensed clinical social workers, clinical psychologists, physical therapists, occupational therapists can provide e-visits. E-visits are non-face-to-face communications with their practitioner by using online patient portals.</p>	?
Remote patient monitoring	Multiple conditions, acute/chronic mix, 16 days of monitoring established patients	<p>both new and established patients patients with only one disease</p> <p>Now shorter periods of 16 days are accepted as long as other requirements are met</p>	
Telephone Evaluation	Non-covered service	<p>When clinicians are furnishing any evaluation and management E/M service that would otherwise be reported as an in-person or telehealth visit, using audio-only technology, practitioners may bill using these telephone E/M Codes provided that it is appropriate to context of service using audio-only technology and all of the required elements in the applicable telephone E/M code description are met.</p>	?

# Chart – CMS and Telehealth (cont)

Item	Pre Covid	COVID	Post Covid
Frequency Limitations	<p>inpatient visit once every three days;            SNF visit once every 30 days            Crit care consult once a day</p>	<p>Inpt - No restrictions on frequency SNF - No restrictions on frequency - Crit care consult can be more than once a day</p>	?
Practitioner Location (Licensing)	<p>Licensed in the State while enrolled in the Medicare program            valid license            furnishing services in a state in which the emergency is occurring</p>	<p>Temporarily waive CMS and Medicaid requirements that physicians and non-physician practitioners be licensed in the state where they are providing services. State requirements will still apply.</p>	?
Stark Law	<p>cannot make referrals for certain healthcare services payable by Medicare if physician or immediate family member has a financial relationship with the entity performing the service.</p>	<p>Remuneration and referrals described in the blanket waivers must be solely related to COVID-19 purposes</p>	?

# Summary

- Establish your telehealth program framework, goals and surround yourself with a team willing to change/learn/evolve
- Partner with experts on federal and state regulations
- Be ready for change as telehealth environment is evolving
- HIPAA, Code of Federal Regulations and CMS MLN are your friends!

# Resources:

- US Department of Health and Human Services: HIPAA standards for privacy of individually identifiable health information. 45 CFR Parts 160 and 164; August 14, 2002
- US Department of Health and Human Services, Centers for Medicare and Medicaid Services; Telehealth Services; 42 CFR 410.78; Oct 1, 2011 <https://www.govinfo.gov/app/details/CFR-2011-title42-vol2/CFR-2011-title42-vol2-sec410-78>
- CMS - Medicare Learning Network; <https://www.cms.gov/Outreach-and-Education/Medicare-Learning-Network-MLN/MLNProducts/Downloads/TelehealthSrvcsfctsht.pdf>

# Resources: (cont)

- Coronavirus Preparedness and Response Supplemental Appropriations Act, March 6, 2020
- Medicaid.gov Disaster Response Toolkit;  
<https://www.medicaid.gov/resources-for-states/disaster-response-toolkit/index.html>
- Center for Connected Health Policy; The National Telehealth Policy Resource Center: <https://www.cchpca.org>



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