Wednesday, February 13
3:00 p.m. – CV Summit Registration
6:00 p.m.

Thursday, February 14
PRE-CONFERENCE WORKSHOPS *(Choose 1 of 3)*
6:00 a.m. – Registration and Continental Breakfast
7:30 a.m.

7:15 a.m. – PRE-CONFERENCE WORKSHOP I: Cardiovascular Business 101: Back to Basics
11:15 a.m. Dr. Rose, Ms. Biga, Ms. Gates-Striby, Mr. Draper and Mr. McKenna

7:15 a.m. – PRE-CONFERENCE WORKSHOP II: Advanced Strategic Planning: Don’t Forget Your Team!
11:15 a.m. Drs. Chazal and Poppas, Ms. Jaskie, Ms. Molden and Mr. McKenna

7:30 a.m. – PRE-CONFERENCE WORKSHOP III: Leadership Forum Session
11:25 a.m.

11:10 a.m. – Lunch
12:00 p.m.

Thursday, February 14
GENERAL SESSION I
12:00 p.m. Leadership Forum and CV Summit Combined Welcome
Dr. Valentine

12:15 p.m. Introduction of Key Note Speaker
Dr. Miller

12:20 p.m. Leading Change: How Self-aware Leaders Thrive in an Uncertain World
Dr. Eurich

1:50 p.m. CV Summit Opening and Pre Assessment
Dr. Valentine and Ms. Biga

2:00 p.m. Transition Time

2:05 p.m. – Workshops *(Choose 1. Space is limited on a first come basis.)*
2:50 p.m.

1. Essential Building Blocks for Designing the Cardiovascular Service Line
   Dr. Katsiyiannis and Ms. Jaskie

   Dr. Kovacs and Mr. Romano

3. Cardiovascular Entrepreneur: How to Create Radical Change
   Drs. Angood and Pegus

4. MACRA/MIPS: Looking Back So We Can Move Forward
   Dr. Rose and Ms. Biga
2:50 p.m.   BREAK – Visit Exhibitors

3:20 p.m. – 4:05 p.m.   Workshops (Choose 1. Space is limited on a first come basis.)
1.  **MIPS Scores: Interpretation Strategies that Have Meaning**  
   Dr. Miller and Ms. Biga
2.  **Operational Dashboards: These Vital Metrics vs. Signs Make a Difference**  
   Dr. Strauss and Mr. Konur
3.  **Interprofessional Leadership Skills: Understanding Emotional Intelligence and Its Impact**  
   Dr. Wilson and Mr. Schroyer
4.  **Managing Difficult Conversations: The Key to Preventing Conflict Escalation**  
   Dr. Brown and Mr. Draper

4:05 p.m.   Transition Time

4:10 p.m.   Plenary Session: How to Change Health Care in Cardiovascular Care: Critical Roles of Payers, Business and Others****  
   Dr. Pegus

4:40 p.m.   Plenary Session Healthcare Technology Innovations****  
   Dr. Kos

5:10 p.m.   Q&A Session  
   Drs. Kos and Pegus  
   Moderators: Dr. Valentine and Ms. Biga

5:30 p.m.   Adjourn

Friday, February 15

6:30 a.m. – 7:30 a.m.   Continental Breakfast with Exhibitors

6:40 a.m. – 7:25 a.m.   Optional Breakfast Educational Symposia (Non-accredited session)

SESSION II

7:30 a.m.   Summary of Day One and Preview of Day Two  
   Dr. Kovacs and Ms. Biga

7:45 a.m.   Plenary Session: Economic Forces in Cardiovascular Healthcare  
   Dr. Chernew
Cardiovascular Summit: Contemporary Strategies for Leadership, Quality Improvement, Operational Excellence and Finance

8:15 a.m.  Plenary Session with Joint Societies: Heart Teams: Partnering for Success

Dr. Beanlands, Cox, Deering and Little  
Moderator: Dr. Valentine

8:55 a.m.  Q&A Session/Panel Discussion

Dr. Beanlands, Chernew, Cox, Deering and Little  
Moderator: Dr. Valentine

9:10 a.m.  Poster Winner Announcement

Ms. Biga

9:15 a.m.  Transition Time

9:20 a.m. – 10:05 a.m.  Workshops (Choose 1. Space is limited on a first come basis.)

1.  Connecting the Dots: Management and Operations from Clinic to Hospital to PAC  
   Dr. Newell and Ms. Molden

2.  Growing and Becoming a Leader: Assessing and Honing Critical Leadership Skills  
   Drs. Brown and Katsiyiannis

3.  Moving Past Anger: Practical Steps to Improve EHR Utilization  
   Dr. Westcott and Mr. Sauer

4.  Joint Society Session: Data Tsunami: Handling the Deluge from Cardiovascular Wearables and Sensors****  
   Drs. Deering, Kos and Kusumoto

10:05 a.m.  BREAK – Visit Exhibitors and Posters

10:25 a.m. – 12:00 p.m.  Mini Intensive: Everything You Wanted to Know About Physician Compensation but Were Afraid to Ask  

10:25 a.m. – 11:10 a.m.  Workshops (Choose 1. Space is limited on a first come basis.)

1.  It Takes a Village: Utilizing APPs and the Whole Cardiovascular Care Team  
   Dr. Poppas, Ms. Biesbrock and Mr. Daniel

2.  The Business Case for Leadership Diversity  
   Drs. Khandelwal and Walsh

3.  Putting Your NCDR Registry to Work  
   Drs. Gluckman and Strauss

   Drs. Desai and Little
Cardiovascular Summit: Contemporary Strategies for Leadership, Quality Improvement, Operational Excellence and Finance

11:10 a.m.  Transition Time

11:15 a.m. – 12:00 p.m.  Workshops *(Choose 1. Space is limited on a first come basis.)*

1.  **Breaking News: How the New E/M Coding and the 25 Modifier Final Rules Affect Me**  
   Dr. Westcott and Ms. Gates-Striby

2.  **Pulling the Telemedicine Trigger: What You Need to Know to Achieve Success****  
   Dr. Katsiyiannis and Mr. Konur

3.  **Rounding and Maximizing Patient Access**  
   Dr. Freeman and Ms. Biesbrock

4.  **Joint Society Session: Optimizing the Value of Nuclear Cardiology for Your Practice**  
   Drs. Beanlands and Hendel and Mr. Sauer

12:00 p.m. – 12:55 p.m.  Lunch with Exhibitors/Visit Posters *(Note: Lunch will be available in the Exhibit Hall and outside the Lunch Symposia Rooms.)*

12:10 p.m. – 12:55 p.m.  Optional Industry Lunch Symposia *(Non-accredited sessions) (Note: Lunch will be available in the Exhibit Hall and outside the Lunch Symposia Rooms.)*

**SESSION III**

1:00 p.m.  Sessions Restart

1:00 p.m.  **Plenary Session: Improving Efficiency and Outcomes by Reducing Unwanted Variation**  
   Drs. Fry and Hendel and Mr. Draper

1:40 p.m.  Transition Time

1:45 p.m. – 3:20 p.m.  **Mini Intensive Session: Strategies to Stomp Out Unwanted Clinical Care Variation: A Case-based Approach**  
   Drs. Freeman, Fry and Gluckman; and Mr. Daniel and Mr. Draper

1:45 p.m. – 2:30 p.m.  Workshops *(Choose 1. Space is limited on a first come basis.)*

1.  **Everything You Wanted to Know About Conflict of Interest but Were Afraid to Ask**  
   Dr. Chazal and Mr. Porter

2.  **Leading Through Change**  
   Dr. Kovacs and Ms. Molden

3.  **Making the Most of Your Career Across Your Life Span**  
   Drs. Khandelwal and Walsh

4.  **Joint Society Session: Interventional Procedures in the Outpatient Arena or Office-based Labs (OBL) and Ambulatory Surgery Centers: Is It Time to Add to Our Cardiovascular Service Line?**  
   Drs. Duffy and Latif and Ms. Jaskie
### Cardiovascular Summit: Contemporary Strategies for Leadership, Quality Improvement, Operational Excellence and Finance

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>2:30 p.m.</td>
<td>Transition Time</td>
</tr>
<tr>
<td>2:35 p.m.</td>
<td>Workshops *(Choose 1. <em>Space is limited on a first come basis.)</em></td>
</tr>
<tr>
<td>3:20 p.m.</td>
<td>1. Nuts and Bolts: Crowdsourcing Solutions to Your Burning Questions</td>
</tr>
<tr>
<td></td>
<td><em>Dr. Valentine and Ms. Biga</em></td>
</tr>
<tr>
<td>3:25 p.m.</td>
<td>2. ACOs: Past, Present and Future – Where Does Cardiology “Fit”?</td>
</tr>
<tr>
<td></td>
<td><em>Dr. Farmer and Mr. Romano</em></td>
</tr>
<tr>
<td>3:30 p.m.</td>
<td>3. Time Management: Tricks for the Physician Leader</td>
</tr>
<tr>
<td></td>
<td><em>Dr. Chazal and Ms. Molden</em></td>
</tr>
<tr>
<td>3:35 p.m.</td>
<td>4. What Is the Quadruple Aim and How Do I Achieve It?</td>
</tr>
<tr>
<td></td>
<td><em>Dr. Brown and Mr. McKenna</em></td>
</tr>
<tr>
<td>3:20 p.m.</td>
<td>Break with Exhibitors and Posters</td>
</tr>
<tr>
<td>3:50 p.m.</td>
<td>Workshops *(Choose 1. <em>Space is limited on a first come basis.)</em></td>
</tr>
<tr>
<td>4:35 p.m.</td>
<td>1. BPCI-A: Bundled Payments – Are You In or Out?</td>
</tr>
<tr>
<td></td>
<td><em>Dr. Casale and Mr. Sauer</em></td>
</tr>
<tr>
<td>4:40 p.m.</td>
<td>2. Does Your System Need a Chief Wellness Officer?</td>
</tr>
<tr>
<td></td>
<td><em>Drs. Angood and Brown</em></td>
</tr>
<tr>
<td>4:45 p.m.</td>
<td>3. Interprofessional Heart Teams: What Are They and Why Do I Need Them?</td>
</tr>
<tr>
<td></td>
<td><em>Dr. Gluckman and Mr. Schroyer</em></td>
</tr>
<tr>
<td>4:50 p.m.</td>
<td>4. Hierarchical Condition Category (HCC) and Risk Scores: Strategies for Clinical Practices</td>
</tr>
<tr>
<td></td>
<td><em>Ms. Biga and Ms. Gates-Striby</em></td>
</tr>
<tr>
<td>4:35 p.m.</td>
<td>Transition Time</td>
</tr>
<tr>
<td>4:40 p.m.</td>
<td>Plenary Session: Worklife Balance for Self/Team</td>
</tr>
<tr>
<td></td>
<td><em>Mr. McKenna</em></td>
</tr>
<tr>
<td>5:10 p.m.</td>
<td>Q&amp;A/Panel Discussion</td>
</tr>
<tr>
<td></td>
<td><em>Mr. McKenna; Moderators: Dr. Valentine and Ms. Biga</em></td>
</tr>
<tr>
<td>5:30 p.m.</td>
<td>Adjourn</td>
</tr>
</tbody>
</table>

**Saturday, February 16**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>6:30 a.m.</td>
<td>Continental Breakfast</td>
</tr>
</tbody>
</table>

### SESSION IV

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:15 a.m.</td>
<td>Summary of Day Two and Preview of Day Three</td>
</tr>
<tr>
<td></td>
<td><em>Dr. Kovacs and Ms. Biga</em></td>
</tr>
<tr>
<td>7:30 a.m.</td>
<td>Plenary Session: An Honest Look at Population Management</td>
</tr>
<tr>
<td></td>
<td><em>Dr. Attebery</em></td>
</tr>
</tbody>
</table>
8:00 a.m.  Q&A  
Dr. Attebery

8:15 a.m. – 9:00 a.m.  Workshops (Choose 1. Space is limited on a first come basis.)
1. Connecting the Dots in Population Health  
Drs. Casale and Downey and Mr. Draper
2. Innovative Methods to Improve Patient Access ****  
Drs. Newell and Strauss
3. Can This Marriage Be Saved? Top 10 Things to Review Prior to Dissolving Employment  
Mr. Porter and Mr. Sauer

9:00 a.m.  Transition Time

9:05 a.m. – 9:50 a.m.  Workshops (Choose 1. Space is limited on a first come basis.)
1. Nuts and Bolts: Crowdsourcing Solutions to Your Burning Questions  
Dr. Katsiyiannis and Ms. Biga
2. Key Financial Indicators for APPs  
Dr. Freeman and Ms. Biesbrock
3. How Do You Make a Dyad/Triad Governance Relationship Work?  
Dr. Downey and Ms. Jaskie

9:50 a.m.  Transition Time

9:55 a.m. – 10:40 a.m.  Workshops (Choose 1. Space is limited on a first come basis.)
1. Nuts and Bolts: Crowdsourcing Solutions to Your Burning Questions  
Dr. Chazal and Ms. Biga
2. Maximizing Clinical Resources: More Staff Is Not Always the Answer  
Dr. Strauss and Mr. Romano
3. Clinician Well-being Solutions ****  
Drs. Beeson and Kovacs

10:40 a.m.  Chat with the Experts One Last Time

11:00 a.m.  Course Adjournment